١	U.S. DEPARTMENT OF COMMERCE National Oceanic and Atmospheric Admin		SSIONED CORPS  VALIDATION:										
ļ	NOAA FORM 56-6A (Rev.11-2005)		OFFICE	RE	VALUAT	ION REPORT	Γ (OF	ER)					
ļ	1. ADMINISTRATIVE DATA	F 13.11	COV A Y			1 1 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	20 00 00	C N Y	GD.	D.F.	1 5 1 775 0 5	D 137	
l	a. LAST NAME, FIRST NAME, MIDDLE INITIAL b. LAST 4 DIGITS OF SSN c. GRADE d. DATE OF RANK											K	
ļ	LINIT (New and Lordon)											DODT	ED
l	e. UNIT (Name and Location)  f. OPFAC  g. DAYS NOT OBSERVED  h. DATE REPOR											POKI	ED
ļ	i. PERIOD OF REPORT	1. LV : 2. OTHER :   RT											ED
l	1. PERIOD OF REPORT	J.	OCCASION FOR REPORT (Chi	еск оп	ny one)	(Check if applicable)					I. DATE SUB	IVII I	ED
l	1. Annual/Semiannual 2. Change of Reporting Officer 1. Special 2. Concurrent												
İ	2. DESCRIPTION OF DUTIES:		3. Detachment of Officer 11 Tromone			I			- Industrial	<u>I</u>			
	ATTACHMENTS:												
ļ	3. PERFORMANCE OF DUTIES: Meas	ures		plish t	asks.								
	a. PLANNING AND PREPAREDNESS: Ability to anticipate, determine goals, identify relevant information, set priorities and deadlines, and develop strategies.	NESS: Got caught by the unexpected; appeared to be controlled by events.  Set vague or unrealistic goals. Used unreasonable criteria to set priorities			realistic goals set priorities a quality tools a action plans.	Kept supervisors and	a to elop		Exceptional preplooked beyond in problems. Skillfu competing dema strategies with coassessed all aspeincluding underly	mmediate e ully balance inds. Develo ontingency ects of prob	vents or ed oped plans. olems,		
l		1	2	3		4		5		6		7	NO
ļ	b. USING RESOURCES:		Concentrated on unproductive		Effectively m	anaged a variety of			Unusually skilled	d at bringin	g scarce		
	Ability to manage time, materials, information money, and people (i.e. all NOAA components as well as external publics).	activities or often overlooked critical demands. Failed to use people productively. Did not follow up. Mismanaged information, money or time. Used ineffective tools or left other personnel without means to accomplish tasks. Employed wasteful methods.			activities with available resources. Delegated, empowered, and followed up. Skilled time manager, budgeted own and others' time productively. Ensured others had adequate tools, materials, time and direction. Cost conscious, sought ways to cut waste.				resources to bear on the most critical of competing demands. Optimized productivity through effective delegation, empowerment, and follow- up control. Found ways to systematically reduce cost, eliminate waste, and improve efficiency.				
l		1	2	3		4		5	6			7	NO
ł	c. RESULTS/EFFECTIVENESS:		Routine tasks accomplished with		Got the job do	one in all routine			Maintained optin	mal balance	among		
	Quality, quantity, timeliness and impact of work.		difficulty. Results often late or of poor quality. Work had a negative impact on department or unit. Maintained the status quo despite opportunities to improve.		Work was tim required same positive impa Continuously	in many unusual on nely and of high qual e of others. Results h ct on department or u improved services a l effectiveness.	lity; ad a unit.		quality, quantity, and timeliness of work. Quality of work surpassed expectations. Results had a significant positive impact on unit or NOAA. Established clearly effective systems of continuous improvement.		assed significant IOAA.		
l	1 2		2	3		4		5		6		7	NO
	d. ADAPTABILITY:  Ability to modify work methods and priorities in response to new information, changing conditions, or unexpected obstacles.		Unable to gauge effectiveness of work or make adjustments when needed. Overlooked or screened out new information. Overreacted or responded slowly to change in direction or environment. Ineffective in ambiguous, complex, or pressured situations.		and technolog benchmarks to and service. N changed cours Effectively de	change, new informaty. Effectively used to improve performar Monitored progress as eas required. Ealt with pressure and cilitated smooth	nce nd		Rapidly assessed and adjusted to changing conditions, new information and technology. Very skilled at using and responding to measurement indicators. Championed organizational improvements. Effectively dealt with extremely complex situations. Turned pressure and ambiguity into constructive forces for change.		aformation d at using ment anizational dealt with as. Turned		
		1	2	3		4		5		6		7	NO
	e. PROFESSIONAL COMPETENCE:  Ability to acquire, apply and share technical and administrative knowledge and skills associated with description of duties. (Includes operational aspects such as marine safety, seamanship, airmanship, etc., as appropriate.)	ROFESSIONAL COMPETENCE:  ROFESSIONAL COMPETENCE:  It to acquire, apply and share  Inical and administrative knowledge  Skills associated with description of  It is includes operational aspects  It is as marine safety, seamanship,  Questionable competence and credibility. Operational or specialty expertise inadequate or lacking in key areas. Made little effort to grow professionally. Used knowledge as power against others or bluffed rather than acknowledging			specialty or o Acquired and operational or assigned dutie growth throug and profession knowledge an others. Under	d credible authority perational issues. applied excellent specialty expertise es. Showed professiogh education, training al reading. Shared d information with rstood own I role and customer	for onal		Superior expertis showed great bre knowledge. Rem complex issues, situations. Rapid professional gro expectations. Vig knowledge, direc increased workp Insightful knowl customer needs,	se; advice a eadth and do narkable gra concepts, as illy develope with beyond gorously co citly resultin lace productedge of ow	epth of asp of nd ed onveyed g in etivity. n role,		

NO

Page 3 of NOAA Form 56-6A (11-2005) c. DIRECTING PEOPLE: Showed difficulty in directing or A leader who earned others' support and An inspirational leader who motivated influencing others. Low or unclear work commitment. Set high work standards; others to achieve results not normally Ability to influence or direct standards reduced productivity. Failed to clearly articulated job requirements, attainable. Won people over rather than expectations and measurement criteria; imposing will. Clearly articulated vision; people in accomplishing tasks hold others accountable for shoddy work or missions. or irresponsible actions. Unwilling to held others accountable. When empowered others to set goals and delegate authority to increase efficiency appropriate, delegated authority to those objectives to accomplish tasks. Modified of task accomplishment. directly responsible for the task. leadership styles to best meet challenging situations. 3 1 2 4 5 7 NO 6 d. TEAMWORK: Used teams ineffectively or at wrong Skillfully used teams to increase unit Insightful use of teams raised unit times. Conflicts mismanaged or often effectiveness, quality, and service. productivity beyond expectations. Ability to manage, lead and left unresolved, resulting in decreased Resolved or managed group conflict, Inspired high level of esprit de corps, even team effectiveness. Excluded team enhanced cooperation, and involved team in difficult situations. Major contributor to participate in teams, encourage cooperation, and develop esprit members from vital information. Stifled members in the decision process. Valued team effort. Established relationships and de corps. group discussions or did not contribute team participant. Effectively negotiated networks across abroad range of people productively. Inhibited cross functional work across functional boundaries to and groups, raising accomplishments of cooperation to the detriment of unit or enhance support of broader mutual goals. mutual goals to a remarkable level. service goals. 2 4 5 7 NO e. WORK PLACE CLIMATE: Intolerant of individual differences, Excelled at creating an environment of Sensitive to individual differences. exhibited discriminatory tendencies Encouraged open communication and fairness, candor, and respect among Ability to value individual toward others. Tolerated or contributed respect. Promoted an environment which individuals of diverse backgrounds and differences and promote an to an uncomfortable or degrading values fairness, dignity, creativity, and positions. Optimized use of different environment of involvement, environment. Failed to take diverse perspectives. Took responsibility perspectives and opinions. Quickly took responsibility for own words and actions innovation, open for own words and actions and their action against behavior inconsistent with communication and respect. and their impact on others. Failed to impact on others. Fully supported and NOAA human resources policies, or support or enforce NOAA human enforced NOAA human resources which detracted from mission resources policies. accomplishment. policies. 3 7 NO f. EVALUATIONS: Reports were frequently late. Narratives Reports consistently submitted on time. No reports submitted late. Narratives were inaccurate or of poor quality. Failed to Narratives were fair, concise, and insightful, of the highest quality, and The extent to which an officer, uphold service performance standards by contained specific observations of action always supported assigned marks. No as Reported-on Officer and assigning accurate marks. Reports and impact. Assigned marks against report returned for revision. Returned standards. Few reports, if any, returned for revision. Met own OES responsibilities as rater, conducted or required required revision or intervention by reports to others when appropriate. others to conduct accurate, others. Failed to meet own OES responsibilities as Reported-on Officer. timely evaluations for civilian Reported-on Officer. and officer personnel. 3 5 7 2 4 6 NO COMMENTS:

6. SUPERVISOR AUTHENTICATION				
a. NAME AND SIGNATURE	b. GRADE	c. LAST 4 DIGITS OF SSN	d. TITLE OF POSITION	e. DATE

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9.A. COMPARISON SCALE (FOR GRADES O1 to O2): Compare this officer with others of the same grade whom you have known in your career.												
Unsatisfactory A qu		A qualified	d officer	One of the		ent professional of this grade.			An exceptional officer		A distinguished officer	
1		2		3		4	5		6		7	
9.B. COMPARISON SO	ALE (FOR GRA	DES O3 to O5	): Compar	e this officer with	h others of the	same grade wl	hom you have kno	wn in von	r career.	_		
Performance unsatisfactory for grade or billet.  Marginal performer; limits potential.		ormer; limited	Fair performer; recommended for increased responsibility.		Good perf tough, cl	former; give nallenging nments.	Excellent performer; give toughest most challenging leadership assignments		Strongly recommende for accelerated promotion.		Best officer of this grade	
1 2			3			4	5		6		7	
OC DATING SCALE	Considering the	norformanco in	formation	in this report I	rate this Canta	in.	l.				II.	
Performance rarely up to par for a captain. Not suitable for most captain billets  Performance satisfactory, to limited in assignment potential		tisfactory, but ssignment	A steady, reliable performer. Capable of handling a variety of captain assignments		A good, sol Skilled in rr and leadership for views ar contribute to its w	lid captain. nanagement p. Respected nd ability to NOAA and	Has flag potential. Should be given challenging assignments and consideration with peers.		Recommended for flag selection at a future board.		Recommended for flag selection at next board.	
1	2			3	4	ı	5		6		7	
	10. POTENTIAL: describe ability to assume greater leadership roles and responsibilities (e.g., command, special assignment, promotion, and special skills).											
11. REPORTING OFFICE	CER AUTHENTIC	CATION										
			~~ . ~ ~									
a. NAME AND SIGNATURE			GRADE	c. LAST 4 DIG	ITS OF SSN	d. TITLE OF	POSITION				e. DATE	
12. REPORTED-ON OF	FICER AUTHEN	TICATION				ı						
			CDADE	I ACT ADIC	TEC OF CON	1 777 5 05	DOGUELON			1	DATE	
a. NAME AND SIGNATURE		D. 1	GRADE	c. LAST 4 DIG	112 OF 22N	d. TITLE OF	POSITION			'	e. DATE	
13. REVIEWER AUTH	ENTICATION											
a. REVIEWER COMMENTS:												
b. NAME AND SIGNAT		c. 0	GRADE	d. LAST 4 DIG	ITS OF SSN	e. TITLE OF	POSITION				f. DATE	
THE DIGITAL			_10.101	J. 2. 101 7 DIO.	01 0011	c. The or	- 00111011					

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INSTRU	CTIONS						
PURPOSE: The Officer Evaluation Report (OER) primarily provides information for officer corps promotion, selection, and assignment determinations. Secondary purposes include: (1) prescribing common standards of expected performance; (2) reinforcing NOAA values; and (3) acting as one means of performance feedback for the Reported-on Officer.	on OES requirements.  RESPONSIBILITIES: All NOAA Corps officers and raters of NOAA Corps officers should be aware of their OES responsibilities as outlined in the NOAA						
SUBMISSION SCHEDULE:	Corps Personnel Manual.						
Grade Captain April 30 Commander March 31	PREPARATION CHECKLIST (OPTIONAL):  Administrative Data and Description of Duties (Sections 1 and 2):  All fields completed (enter dates in YYYY/MM/DD format; enter						
Lieutenant Commander Lieutenant Lieutenant (Junior Grade)  Ensign March 31 / September 30  Notes:  An OER period may be extended for up to 92 days (semiannual) under certain conditions. Officers assigned to DUINS follow an annual/semiannual schedule according to school terms.  TIMELINE: 21 days before end of period: Reported-on Officer submits to Supervisor a list of significant accomplishments during the period, supporting documents (as required), administrative data required for OER Section 1, and a completed OER page 6.  10 days after the period: Supervisor sections of OER due to Reporting Officer.  30 days after the period: Supervisor and Reporting Officer sections due to Reviewer. Reviewer sends completed OER to OER Administrator.	<ul> <li>only one occasion for report.</li> <li>Primary duty underlined or capitalized (no other text enhancements, such as underlining, bolding, or all capital letters, are allowed throughout the OER).</li> <li>Attachments listed (only personal award citations, punitive letters, or letter reports for senior service school allowed).</li> <li>Performance Evaluation (Sections 3-5 and 7-8)</li> <li>Marks assigned according to standards which most closely describe Reported-on Officer's performance during the period.</li> <li>Specific examples cited for each mark which deviated from "4". When applicable, comments on seamanship or airmanship ability are distinct.</li> <li>Comparison or Rating Scale and Potential (Sections 8 and 9):</li> <li>Section 8 mark assigned according to the instructive clause on the form.</li> <li>Section 9 comments. Describe Reported-on Officer's overall potential for greater responsibility (include, as appropriate, recommendations for promotion, special assignment, and command).</li> </ul>						
45 days after the period: OER due to CPC for review and entry into official record.							
RESTRICTIONS:  Raters shall not mention a Reported-on Officer's: (1) First name; (2) Non-selection for promotion, including allusions thereto; (3) Record appeals; (3) Psychological or medical conditions; (4) marital or family status (including pregnancy); or (5) Performance observed outside the reporting period.  Raters also shall not: (1) Expressly evaluate or place emphasis on gender, religion, color, race, or ethnic background (applies to both member and third parties); (2) Refer to any third party by name; or (3) Include information which is subject to a security classification.	TIPS FOR EFFECTIVE COMMENTS:  1. Be specific.  Concisely describe the performance by relating the action observed and its impact; quantify the action whenever possible and explain why it was important; avoid empty superlatives. Do not repeat the dimensions.  2. Save space.  Use information bullets; reduce the use of pronouns; use member's name sparingly, if at all; use action verbs and semicolons; and avoid excess words. Acronyms and abbreviations are effective only if they are common to all NOAA communities or are initially defined in the comments.  3. Be clear.  Don't lose the meaning; watch for cryptic comments.						
14. Return Address. (Name and address to which a copy is sent after filing the original in the officer's record.)	Don't lose the meaning, watch for cryptic comments.  15. OER Administrator Review:  a. Initials:  b. Date:  PRIVACY ACT STATEMENT  This information is requested to determine an officer's suitability for promotion or job assignment. Submitting this information is mandatory. Failure to provide it could adversely affect promotion opportunities and job assignments or lead to disciplinary action.						